



Sustainability reporting and the GRI Standards

November 15, 2017

Sustainability reporting and the GRI Standards

1. Sustainability management
2. Sustainability reporting and the GRI
3. Sustainability data users

SUSTAINABILITY **EXCELLENCE**

- Supported: 1st company, 1st government entity, 1st NGO to use GRI
- Over 50% of regional GRI reports are clients
- Regional data partner of the GRI
- Hosted the launch of the new GRI Standards in 2017
- Track over 500 regional companies performance

Sustainability management

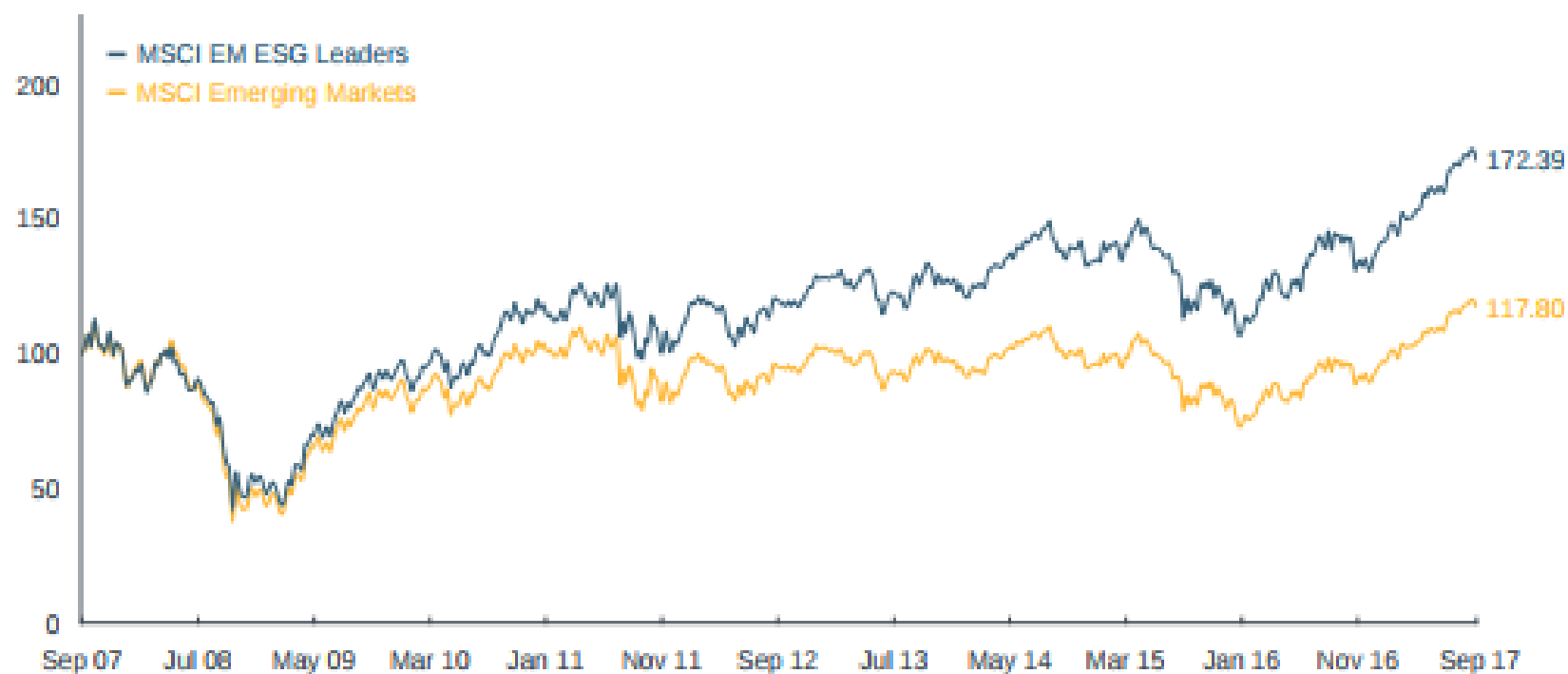
Sustainability management is the integrated management of economic, social and environmental performance for the purpose of maximizing benefits to both investors and society.

It helps companies identify social, environmental, economic and governance risks and opportunities that significantly impact the financial success and valuation of companies.



Sustainability = Market outperformance

CUMULATIVE INDEX PERFORMANCE - GROSS RETURNS (USD) (SEP 2007 – SEP 2017)



ANNUAL PERFORMANCE (%)

Year	MSCI EM ESG Leaders	MSCI Emerging Markets
2016	13.83	11.60
2015	-11.99	-14.60
2014	5.20	-1.82
2013	1.63	-2.27
2012	21.64	18.63
2011	-12.78	-18.17
2010	25.88	19.20
2009	76.07	79.02
2008	-48.32	-53.18

Overall benefits of sustainability



Risk
management



Anticipate
regulations



Reduce
costs



Stakeholders
satisfaction



Customer
satisfaction
and trust



Employee
attraction and
retention



Brand
recognition



Source of
innovation

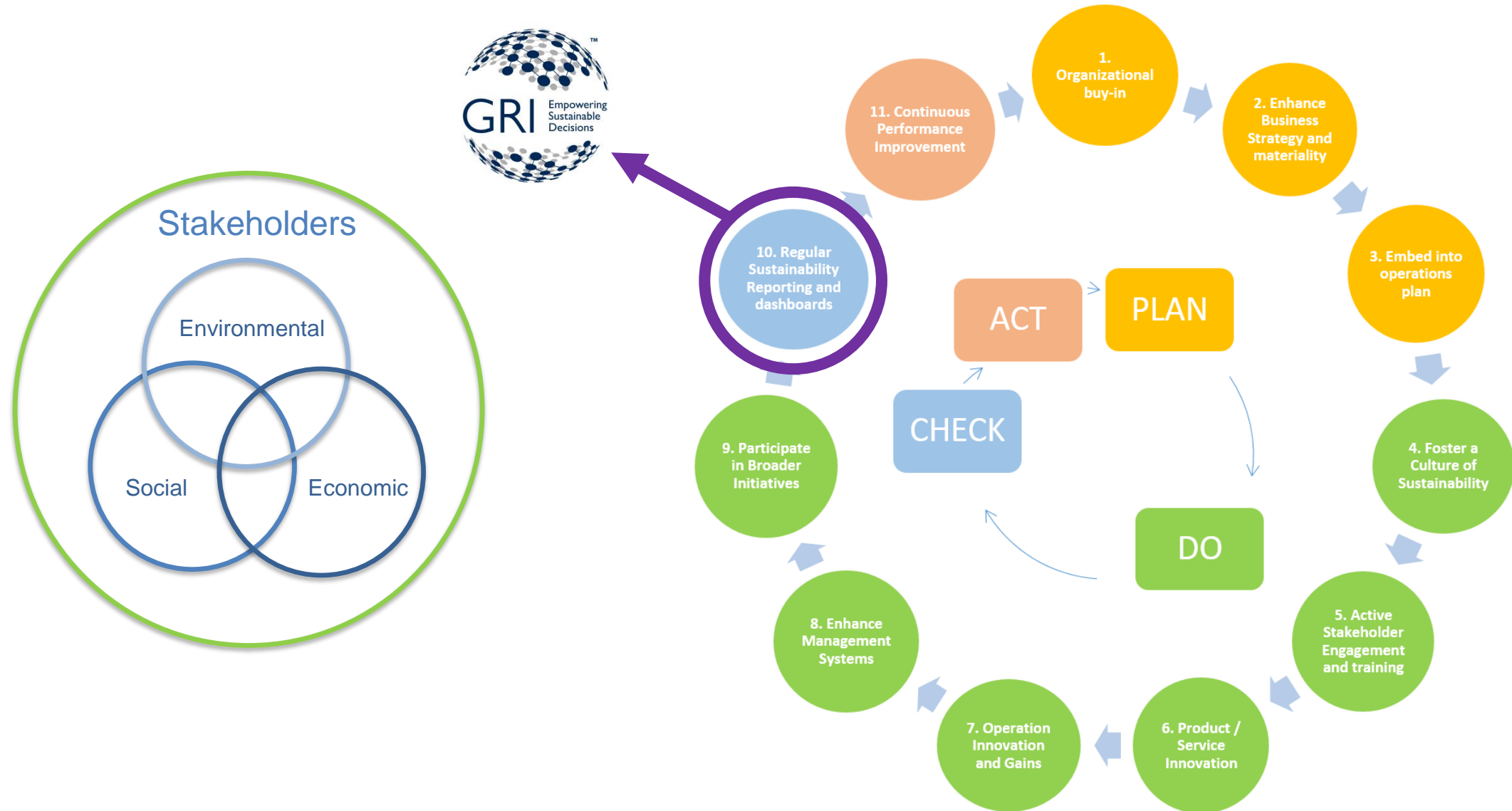


Access new
markets



Increased
profit

Sustainability management



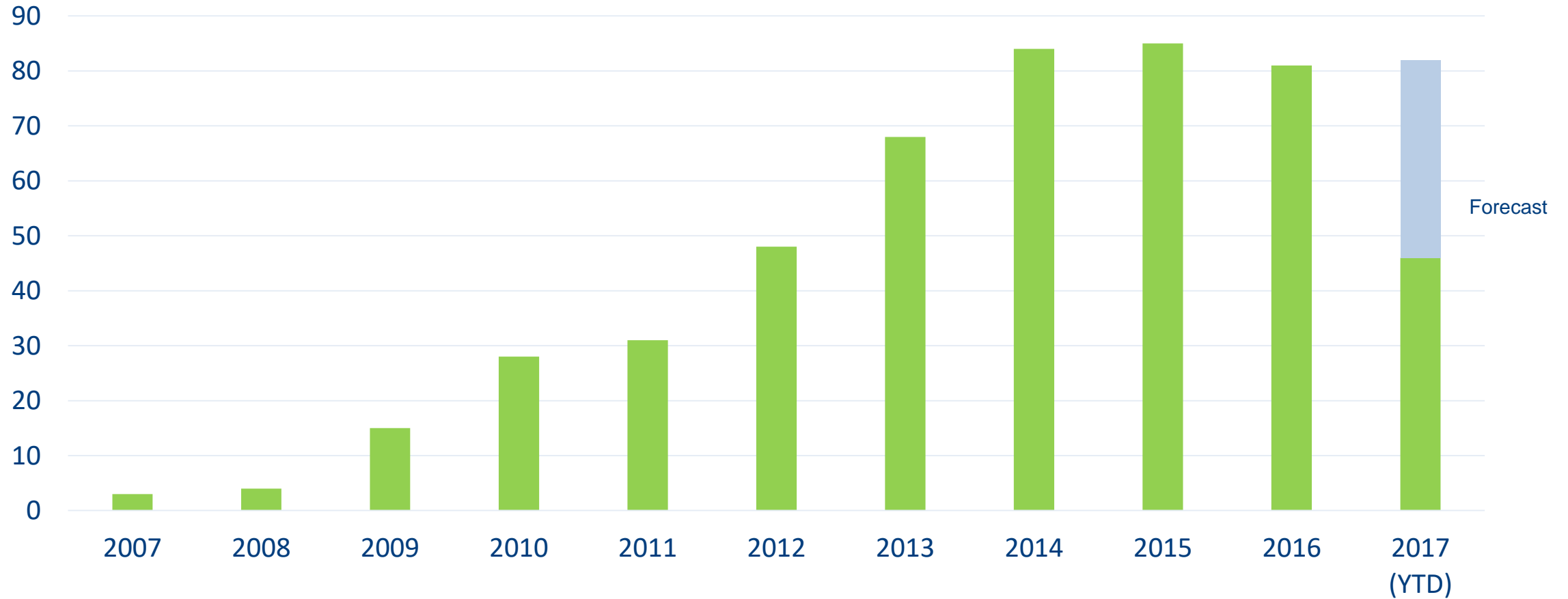
Sustainability reporting



A sustainability report is a report published by a company or organization about the **economic, environmental and social impacts** caused by its everyday activities. A sustainability report also presents the **organization's values and governance model**, and demonstrates the link between its strategy and its commitment to a sustainable global economy.

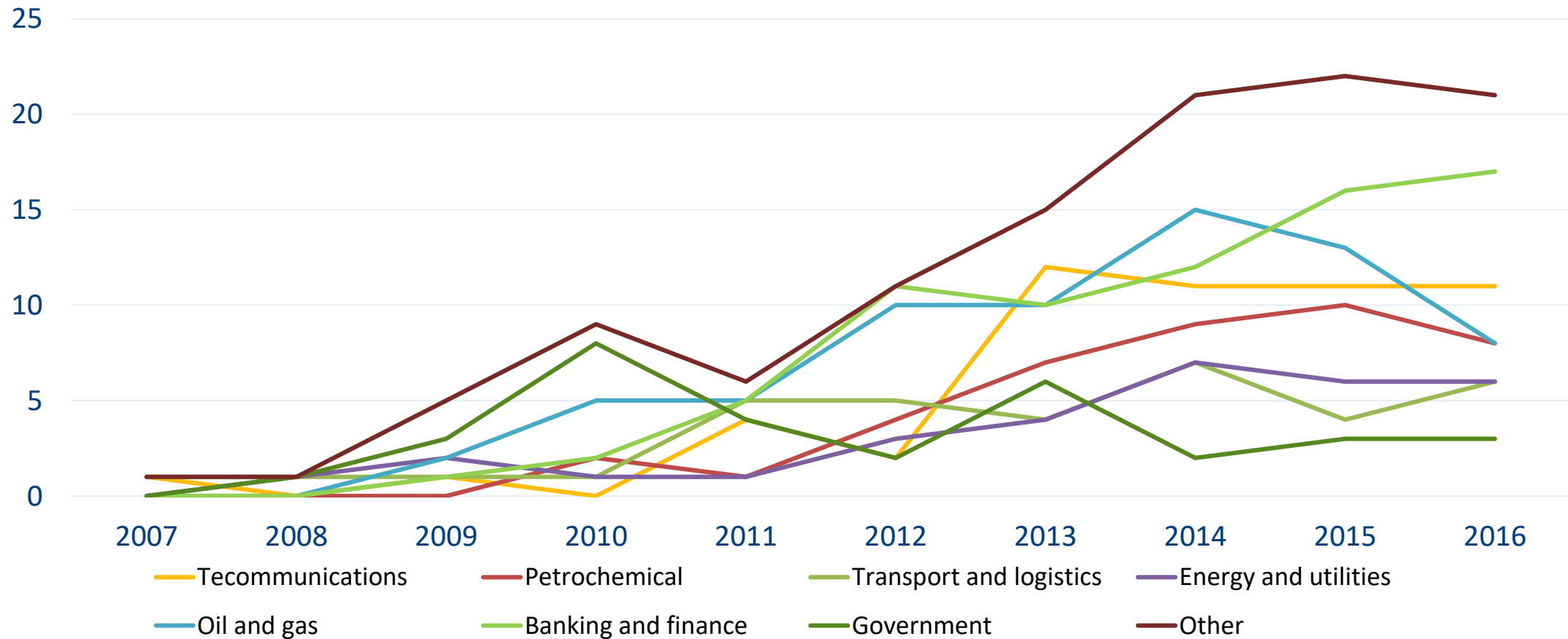
Sustainability reporting - trends

GRI sustainability reports regionally

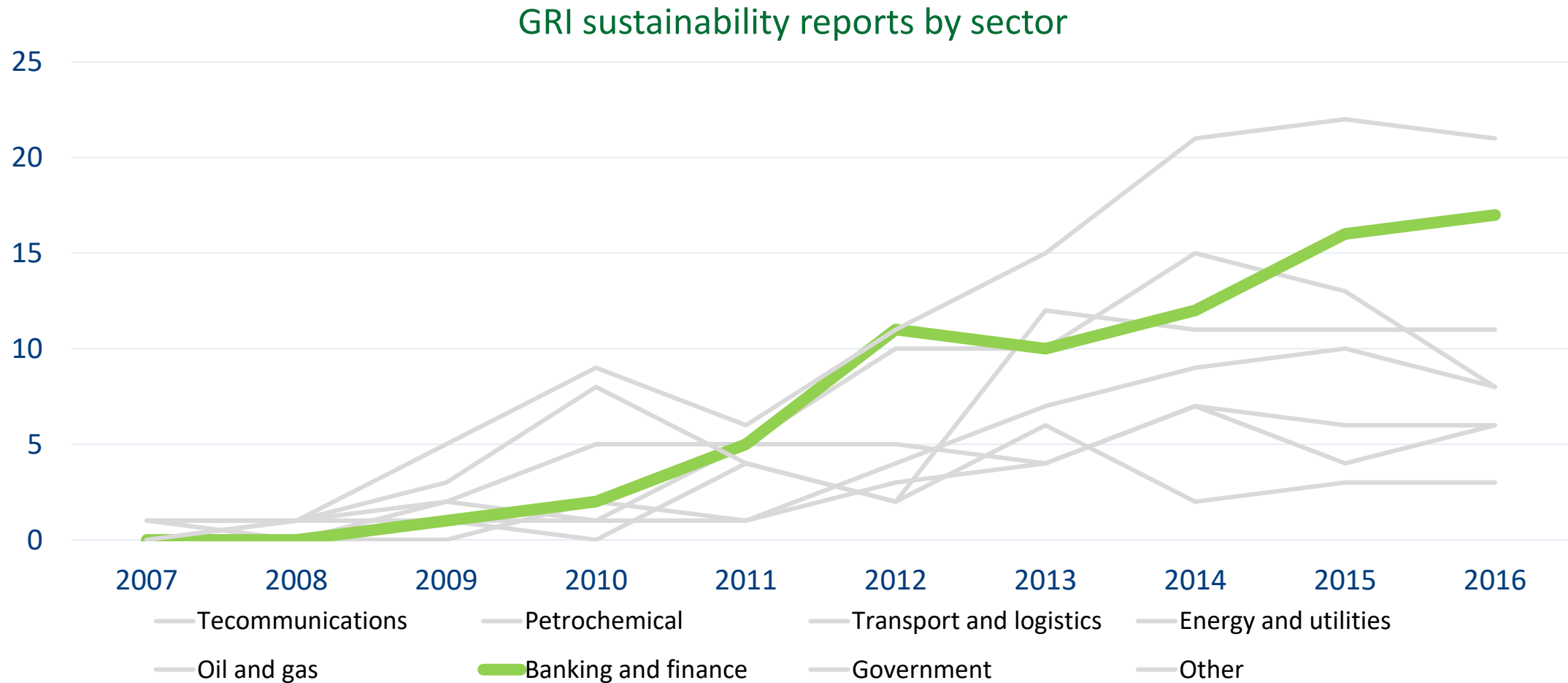


Sustainability reporting - trends

GRI sustainability reports by sector

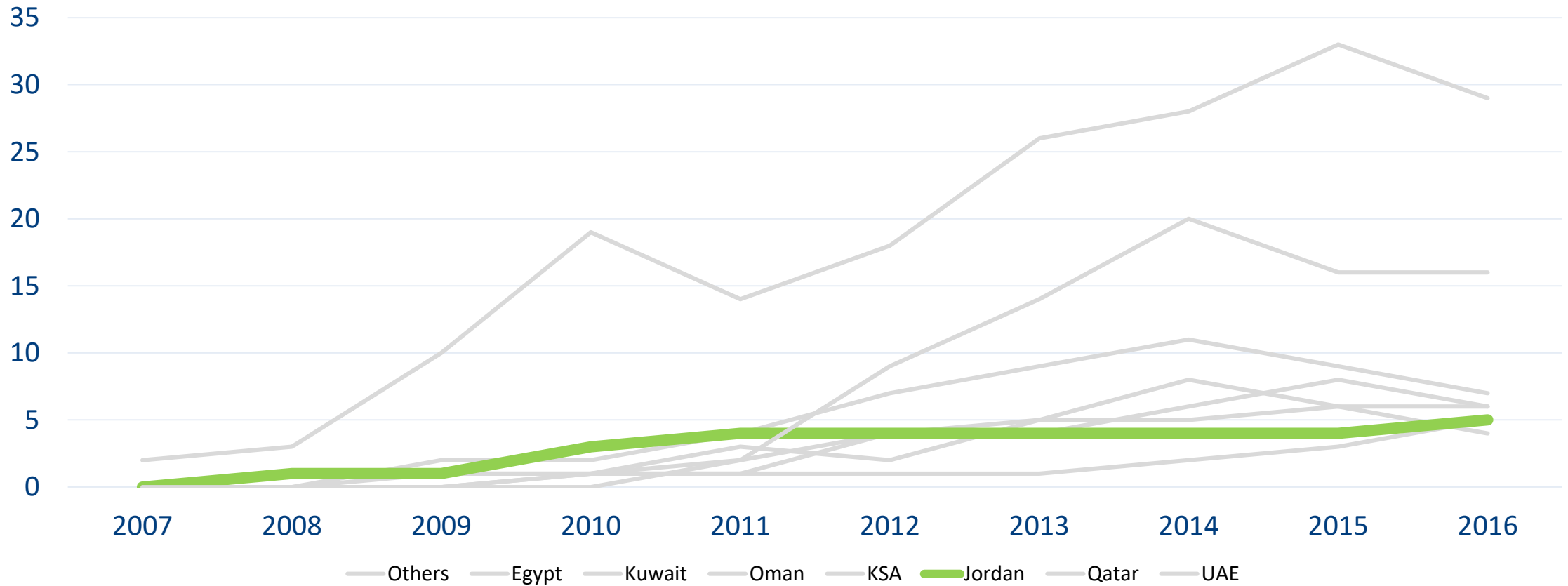


Sustainability reporting - trends

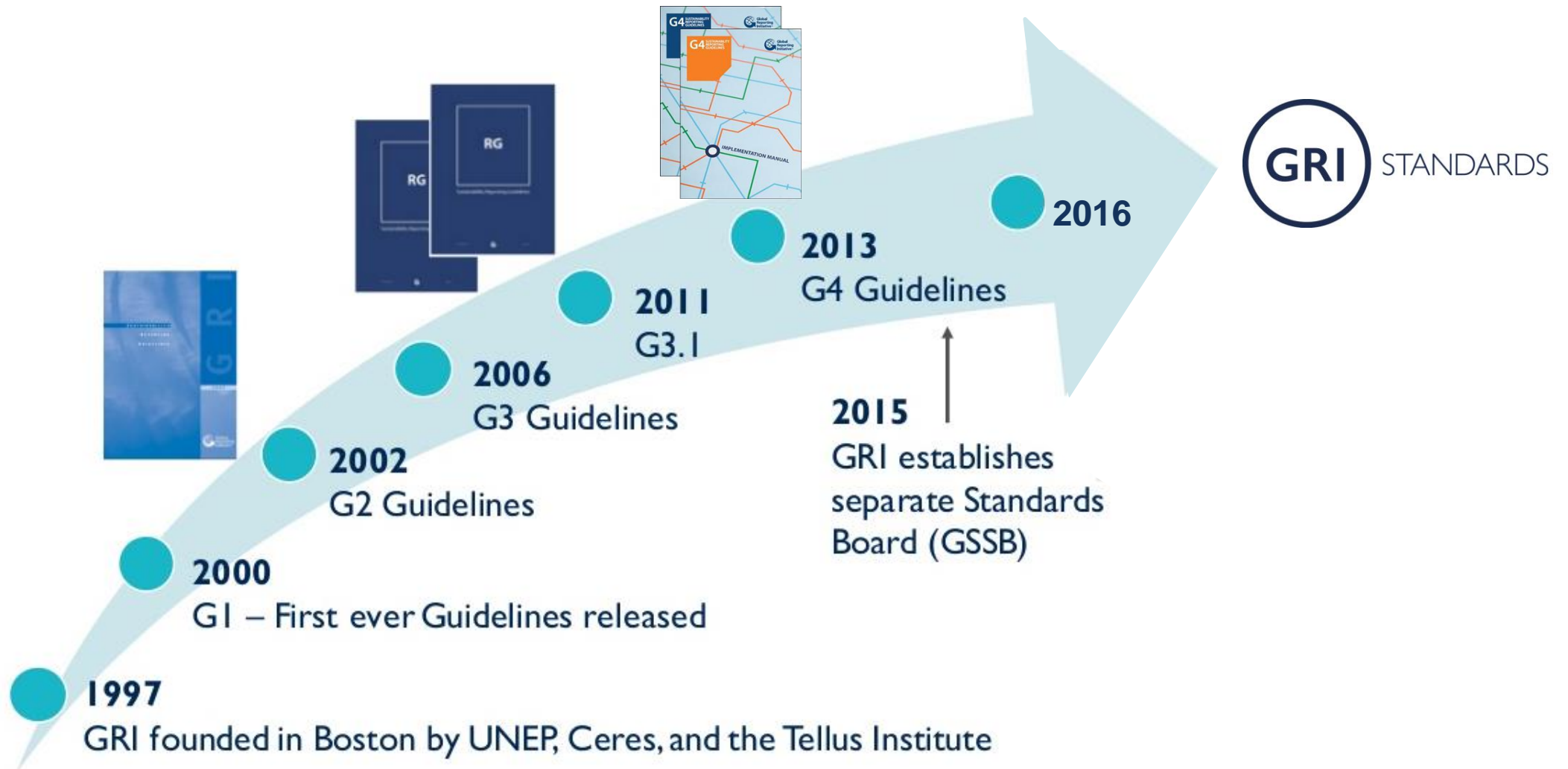


Sustainability reporting - trends

GRI sustainability reports by country



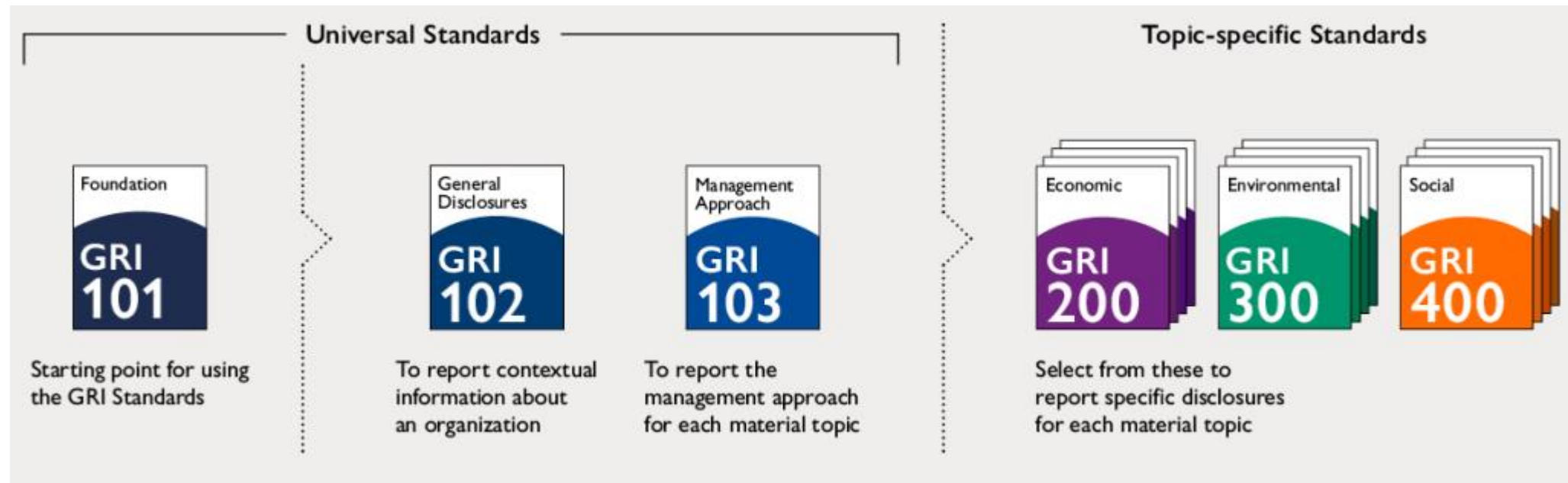
Sustainability reporting - GRI



Sustainability reporting - GRI

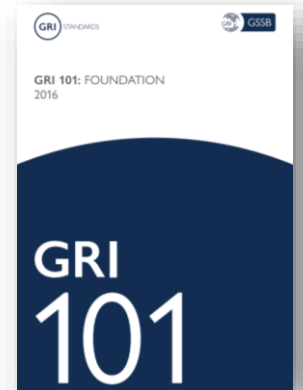


www.globalreporting.org/standards/



Sustainability reporting – example

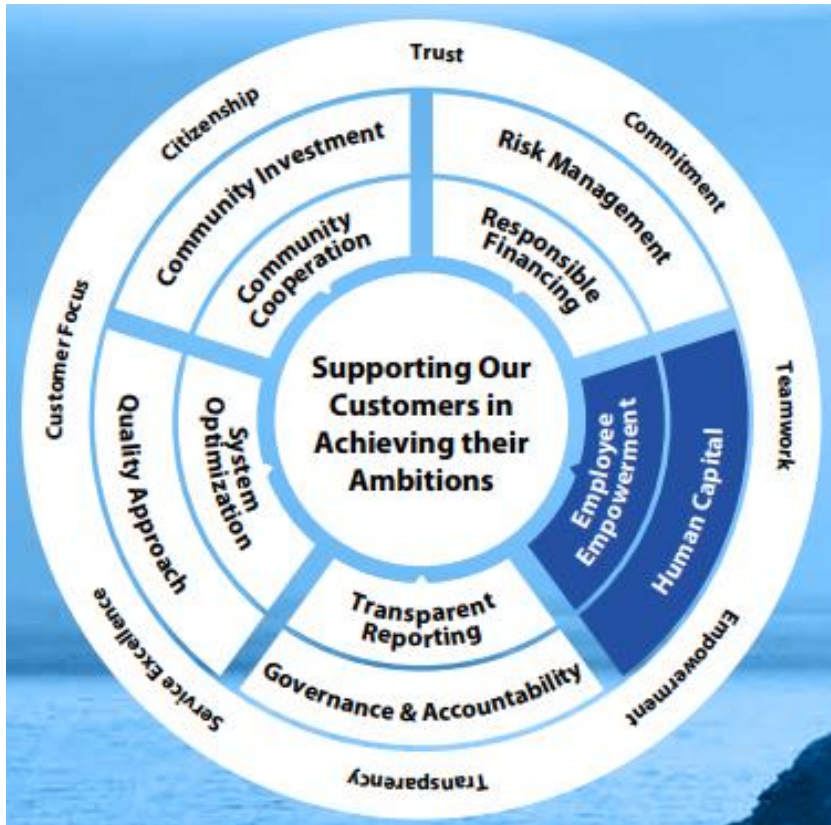
- Material issues and sustainability framework



- 14 ESG Topics in Portfolio
- 15 Communicate Transparently with Customers
- 16 Offering Sustainable Products and Services
- 17 Diversity and Equal Opportunity
- 18 Risk Behavior and Culture
- 19 Employees Wellbeing
- 20 Employees Engagement
- 21 GHG Emissions
- 22 Water Usage
- 23 Energy Usage
- 24 Material Consumption
- 25 Managing impacts of our supply chain

Sustainability reporting – example

- Management approach to key material issues



Employee Training and Development

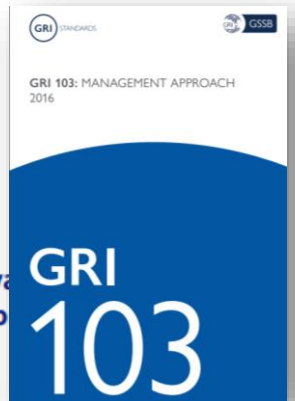
We operate in a skill-centered and fast moving industry where our strongest competitive advantage lies in the knowledge and skills of our employees. Thus, investing in the learning and development of employees is our foremost sustainability objective.

Training courses are designed and developed internally or in collaboration with training vendors based on assessment of employees' training and development needs. The aim of our training programs is to provide employees with skills and capacity building opportunities that meet the needs and expectations of our operations. Our training programs include internal and external training opportunities. Employee career development is also ensured through several tools including talent management and succession planning.

Online Interactive Career Path Model

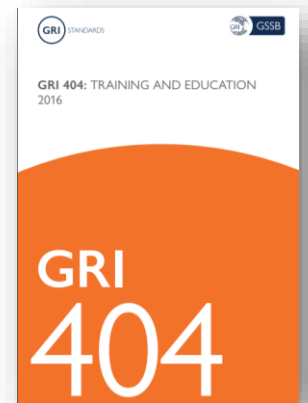
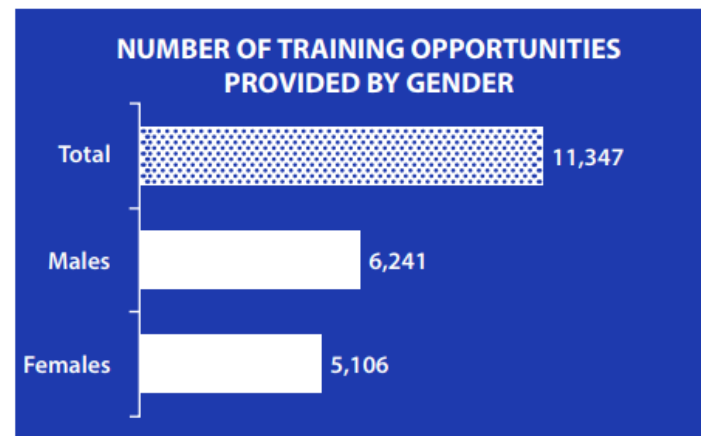
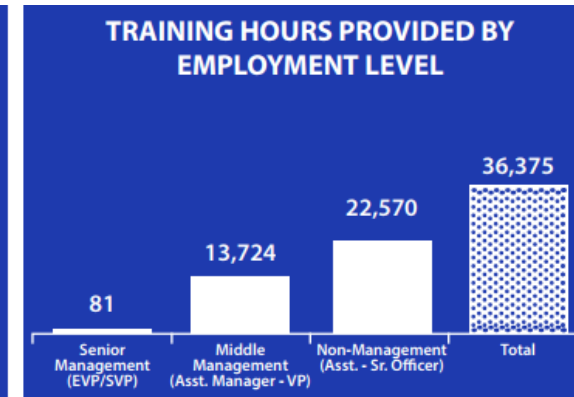
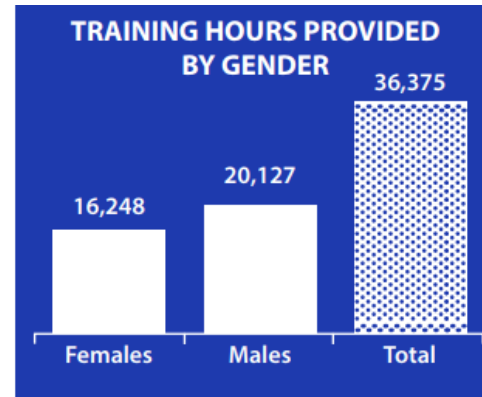
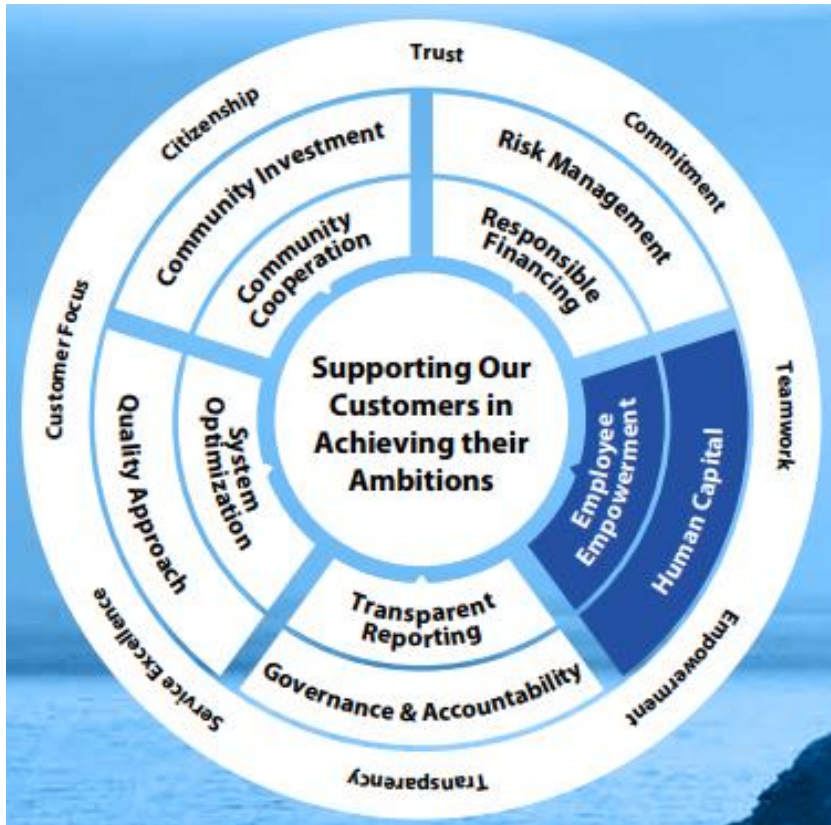
As part of the HR digitalization strategy, our Human Resources Division has expanded its services by launching the Online Interactive Career Path Model.

This model provides employees with a virtual outlook on career diversification at Arab Bank and the optimal leading path through scenarios' navigation.



Sustainability reporting – example

- Quantitative performance using comparable indicators



Sustainability reporting – example

- Disclosure index

APPENDIX D: GRI Content Index

This report has been prepared in accordance with the GRI Standards: Comprehensive option. The GRI Content Index below indicates the report disclosure and the location of the information in this report.



GRI Standards	Disclosure	Page number(s) and/or URL(s) Omissions and Explanation	GRI Standards	Disclosure	Page number(s) and/or URL(s) Omissions and Explanation
GRI 101: Foundation					
General Disclosure					
GRI 102: GENERAL DISCLOSURES 2016	Organizational profile			102-29	p. 41, 42, 43, Annual Report (Corporate Governance Guide Section)
	102-1	p. 2, 5		102-30	p. 44, 45, Annual Report (Risk Management Section)
	102-2	p. 6		102-31	p. 42, 43
	102-3	p. 5		102-32	p. 48
	102-4	p. 5		102-33	p. 41, 42, Annual Report (Corporate Governance Guide Section)
	102-5	p. 6		102-34	p. 41, 42, Annual Report (Corporate Governance Guide Section) Number and nature of critical concerns not disclosed, as information is subject to specific confidentiality constraints
	102-6	p. 5			
	102-7	p. 5, 7, 32, 2016 Annual Report		102-35	p. 41, 42, Annual Report (Corporate Governance Guide Section)
	102-8	p. 32-34			
	102-9	p. 56			
	102-10	No significant changes during 2016 in size, structure, ownership			

GRI Standards	Disclosure	Page number(s) and/or URL(s) Omissions and Explanation	GRI Standards	Disclosure	Page number(s) and/or URL(s) Omissions and Explanation
Supplier Environmental Assessment			Local Communities		
GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80	GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80
	103-2	p. 56		103-2	p. 58, 59
	103-3	p. 56		103-3	p. 58, 59
GRI 308: SUPPLIER ENVIRONMENTAL ASSESSMENT 2016	308-1	p. 56	GRI 413: LOCAL COMMUNITIES 2016	413-1	p. 60-69
	308-2	p. 56		413-2	No negative impacts have been identified.
GRI 400 Social Standard Series			Supplier Social Assessment		
Employment			GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80
GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80		103-2	p. 56
	103-2	p. 32-33		103-3	p. 56
	103-3	p. 32-33	GRI 414: SUPPLIER SOCIAL ASSESSMENT 2016	414-1	p. 56
GRI 401: EMPLOYMENT 2016	401-1	p. 33, 36-37		414-2	p. 56, no cases of negative social impacts in the supply chain.
	401-2	p. 35	Marketing and Labeling		
Training and Education			GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80
GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80		103-2	p. 21
	103-2	p. 38-39		103-3	p. 21
	103-3	p. 38-39	GRI 417: MARKETING AND LABELING 2016	417-1	p. 21
GRI 404: TRAINING AND EDUCATION 2016	404-1	p. 38-39		417-2	No incidents of non-compliance reported in 2016.
	404-2	p. 38-39		417-3	No incidents of non-compliance reported in 2016.
	404-3	p. 36	Customer Privacy		
GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80	GRI 103: MANAGEMENT APPROACH 2016	103-1	p. 80
	103-2	p. 33-34, 42		103-2	p. 19-21
	103-3	p. 33-34, 42		103-3	p. 19-21
GRI 405: DIVERSITY	405-1	p. 33-34, 42			

Sustainability reporting – data users



Organisation



Companies

Public

Government

Investors/aggregators

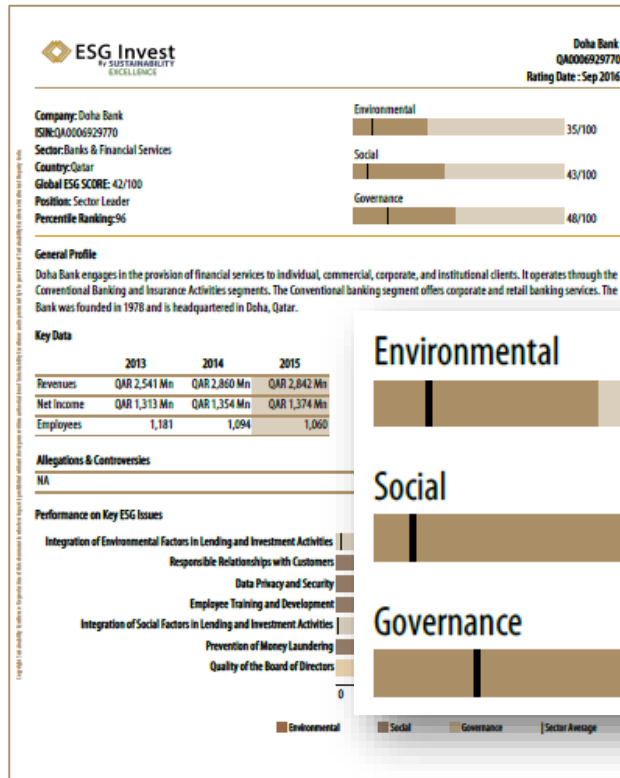
Media

Associations

Stock Exchanges

Sustainability reporting – data users

Investors/aggregators



Summary

- Sustainability = outperformance
- Sustainability reporting is becoming the norm
- GRI is the most widely used standard internationally
- Always cater to your data user (stakeholder) needs



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